

Agenda Item: B.1

Briefing Note

Title | Local Road Reconstruction Strategy Review

Issue

SQRD Engineering was contracted to complete a review of the Local Road Reconstruction Program.

The final report is provided for information, and is one input into determining the future direction of the Program.

Administration will present their recommendations at the November 8, 2016 Council Meeting.

Previous Council Direction

03/08/2016 - Motion 089/16:

That Council approves the transfer of \$1,835,000 from 2016 Transportation Capital Budget to 2016 Transportation Operating Budget to support the Gravel Road Maintenance Program and Drainage Operations.

03/08/2016 - Motion 087/16:

That Council approves the cancellation of the 2016 Capital Gravel Road Reconstruction of Township Road 562 from Range Road 44 to Range Road 251.

06/26/2012 - Motion 239/12:

That County Council accepts the Local Road Reconstruction Strategy report dated June 2012 as information, and directs administration to bring forward an action plan for the future of the County's Local Road Program.

09/25/2012 - Motion 323/12:

That County Council approves the Local Road Reconstruction 'Plan of Action' and directs administration to include recommendations for improvements from the DCL Siemens Report with budgetary implications as service enhancements in the 2013 budget, for Council consideration.

Report | Background Information

- In 2012, the County undertook a review of the Local Road Reconstruction Program, and an action plan was subsequently approved that included the purchase of new equipment.
- The economic climate and outlook has changed since the Strategy and Action Plan were endorsed. Challenges with the Program were identified when closing out the 2015 season: securing borrow, quality assurance, and costs.

Date Written: October 13, 2016
Committee of the Whole Date: October 25, 2016

 In response, the Program was put 'on hold' for the 2016 season and resources and funds were reallocated to road priorities within Operations.

External Communication

 Once a Council recommendation is determined, a communication plan will be developed.

Implication

Strategic Alignment:

The Program review aligns with Sturgeon County's Strategic Plan Focus Area: Operational Excellence. Administration wants to ensure the Local Road Reconstruction Program is run effectively, and that the cost structure allows us to remain competitive in the region.

Administration also wants to ensure that the Program is set up for success, and that staff have the resources (skills, equipment, support) to excel.

Organizational:

The options presented in the SQRD consulting report will impact the organization (structure, processes, capacity). Administration is in the process of developing a transition and change management plan for both scenarios so that impacts will be understood and disruptions to operations will be minimized.

Financial:

Financial impacts will be evaluated when the final recommendation is completed in November.

Follow Up Action

1. Bring forward an administrative recommendation with alternatives in November.

Attachment (s)

- 1. 2016 Local Road Reconstruction Strategy Review Report
- 2. 2016 Local Road Reconstruction Strategy Review Presentation

Report Reviewed

hv:

Ian McKay, P. Eng, GM Municipal Services

Peter Tarnawsky , County Commissioner – CAO