From Insight to Impact Introduction to Global Public Affairs

July 10, 2018







About Global







FROM INSIGHT TO IMPACT

- Fully integrated public affairs service offering including government relations, stakeholder engagement and communications, across Canada.
- Strong network of offices across Canada providing local insights.
- 80+ member team with unique skills and expertise acquired in politics, the bureaucracy, media, business, academia, and not for profits.
- Extensive experience across key sectors and longstanding client relationships with large, high profile organizations.
- Strong domestic and international network of strategic partners.











Why Global?



Strong track
record of working
with some of
Canada's leading
companies,
regulators,
associations,
coalitions and
alliances

Experience
working with
regulators and
understanding of
issues and trends
impacting the
financial services
sector and its
related sectors

2

Network of offices across Canada including Vancouver, Victoria, Calgary, Edmonton, Toronto, Ottawa, Halifax, and affiliates around the world

3

Strong
understanding of
regulatory, policy,
and stakeholder
issues related to
infrastructure,
with supporting
experience and
relationships

Best practice
approach to
communications
using multiple
channels focused
on delivering on
organizational
objectives and
demonstrating

impact

5



Public Affairs Services



Government Relations Counsel

Objective

The ability to successfully navigate Canadian public policy issues requires knowledge, understanding, and relationships at all levels of government. Global excels in this arena, providing Canadian and international clients strategic research, advice and counsel, advocacy, intelligence and insight gained from first hand experience working within government. With our national reach, we closely monitor issues at all government levels and create comprehensive strategies across regional jurisdictions to achieve results for our clients.

Services

Government stakeholder & issues identification and analysis

- Government Relations strategy development
- Policy monitoring and analysis
- Message and material development
- Policy research, White Papers, and position papers
- · Committee training
- Parliamentary Affairs and Committee meetings

Global Public Affairs

Stakeholder Engagement & Consultation

Objective

Stakeholders – be they the public, local communities, or other third parties - increasingly influence public policy which can significantly impact your organization's business development objectives. Obtaining the social license of stakeholders to pursue your goals is a challenge that must be approached respectfully, strategically, and methodically. Mobilizing stakeholders, and those individuals and groups who influence the influencers, can be a compelling element of a comprehensive public affairs strategy.

Services

- Stakeholder Analysis
- Stakeholder Mapping
- Engagement and outreach strategy development and implementation
- Coalition building and reputation management
- Community relations
- Public consultation
- Industry awareness and consultation
- Advocacy Campaigns

Strategic Communications

Objective

Effective communications is a strategic asset that reflects the values of your organization, builds trust and credibility with stakeholders, strengthens your impact and influence, and supports your overall goals. Anchored by business objectives, a strategic communications plan starts at the beginning and provides a roadmap to direct all of your outreach efforts. It supplies the tools, messages, and protocols you need to manage both proactive and reactive communications activities.

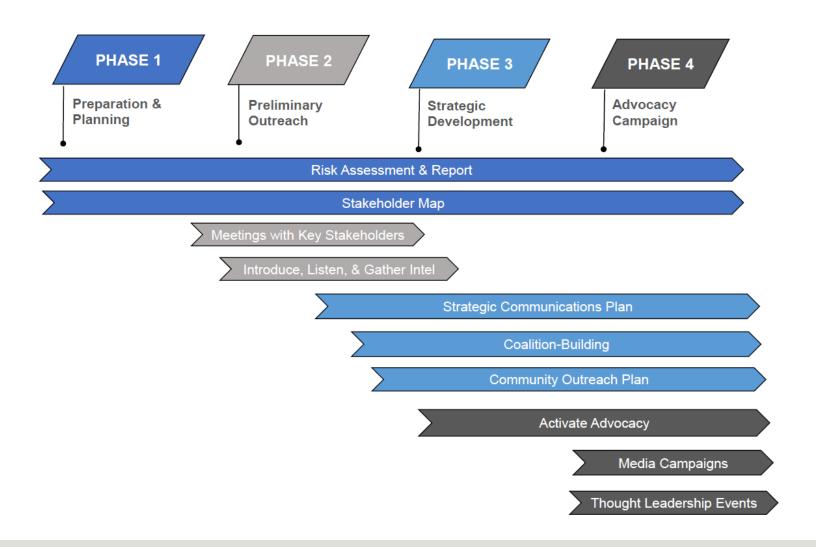
Services

Reputation management

- Profile-building
- · Communications planning
- Stakeholder mapping
- Key message development
- Media relations planning and strategy
- Media training and prep sessions
- Writing services
- Digital support
- Social media
- Event management
- Issues management
- Crisis planning
- Project communications



Approach: Engagement and Advocacy





Experience





Primary Sectors We Serve



























Our Clients



L'INSTITUT DES FONDS **D'INVESTISSEMENT DU CANADA**









SERIES







THE CANADIAN CHAMBER OF COMMERCE





The Mining Association of Canada L'Association minière du Canada



































MEDICAL



RioTinto

























































Expertise: Infrastructure, Transportation and Communities



Global is the leading Canadian consultancy for infrastructure and transportation objectives

Governments across Canada continue to develop and execute capital funding programs aimed at building out Canada's national infrastructure system, as well as generating local economic activity. The process for identifying relevant and suitable envelopes of capital funding, together with developing the required business planning materials needed to access these public funds is complex.

Global's Infrastructure & Communities team has extensive experience, at all levels of government in Canada, working with a broad range of capital project proponents across all aspects of their planning processes. These include project concept and business case development, funding opportunity identification, assistance with capital campaign development and execution, stakeholder and local community relations, and development of related communications and presentation materials.

- Economic development policy, funding support, regional and industrial benefits
- Science and Technology Policy
- Environmental policy and regulation
- Access to research and development programs and funding
- Procurement reform

- Approval processes, contract agreements, terms, conditions and appeals
- Liability, privacy and security
- Eligibility rules and set-asides
- NAFTA, WTO and other trade agreements, import/export rules and border processes

Global Public Affairs 13



Key Team Members

Curtis O'Nyon Ottawa	Senior Associate	Has a deep understanding of Canada's political arena—spanning municipal to federal jurisdictions. His in-the-trenches experience and 20+ years in the Ottawa political environment have made him a sought-after advisor and strategist by business, non-profit and political organizations alike. Over the years, he has built and fostered relationships with government staffers, politicians and the corporate sector both in Ottawa and across Canada. Further, he has strong connections to the municipal sector built on many years with the Federation of Canadian Municipalities.
Phil Cartwright Ottawa	Senior Vice President, Ottawa	Leads Global's Infrastructure, Transportation and Communities team on market development and government relations matters. Previously worked in the Privy Council Office.
Michael Solberg Calgary	Consultant	Provides government relations and strategic communications counsel to clients in the transportation and infrastructure, healthcare and arts and culture space. Prior to joining Global, Michael worked in a leadership role for an international staffing and management consultancy with a special focus on business development.
Hunter Doubt Ottawa	Consultant	A member of Global's Transportation, Infrastructure and Communities practice focused on providing policy research and strategic analysis to address challenges clients face regarding relations with government and regulatory requirements.
Evan Sweet Ottawa	Research Analyst	A member of Global's Transportation, Infrastructure and Communities practice in Ottawa. He provides policy research, logistical support and parliamentary and media monitoring.

Global Public Affairs 14

Curtis O'Nyon

Senior Associate conyon@globalpublic.com 613.294.2757

Ottawa

www.globalpublicaffairs.ca

Vancouver



Victoria

@GPAinsights





Toronto

Halifax

Calgary

Edmonton