




Request for Decision

Title	Community Capital Grant Program Framework
Proposed Motion	That Council approve the draft framework and its use in the further development of the Community Capital Grant program guidelines and application package.
Administrative Recommendation	Administration supports the recommendation and will publicly share the outcome of our 2017 consultations.
Previous Council Direction	January 24, 2017 – Motion 003/17 That Council direct Administration to initiate CONSULT phase of the External Public Engagement Plan related to the 2017-19 Corporate Business Plan Initiative 3.2.B Capital Infrastructure Grant Program, in anticipation of Building Sturgeon Fund implementation in 2018.
Report	<p><u>Background Information</u></p> <ul style="list-style-type: none"> The draft framework was prepared as a result of the consultations with Council, Community Services Advisory Board and Chief Administration Officers from the Regional Municipalities throughout the second quarter of 2017. Council was presented the draft framework during a Closed Session February 13, 2018, and a few amendments have been incorporated. Community Building is a priority area within the Significant Tax Revenue Growth Policy approved by Council March 28, 2017. Community Building as a priority area is intended to include community enhancement projects and grants to community groups, and municipalities within the County. A reserve fund will be set for this priority, from which Council-approved projects will be funded. Any future <i>Municipal Government Act</i> (MGA) changes that impact industrial/linear tax revenue will be absorbed in this priority. We have a real opportunity to facilitate meaningful and sustainable change in our community by investing in recreation and social facilities. Sturgeon County is about to experience some significant changes in population and demographics. These changes have implications on our region's recreation and social facilities. We know from the work on the Recreation Facility Master Plan that our facilities have served our respective communities very well to date. Their age, recent and anticipated regional population growth and evolving recreation and

	<p>social trends demand a strategic approach to facility construction, retrofits and major infrastructure.</p> <ul style="list-style-type: none"> Regional Recreation Facility Master Plan, Sturgeon County Open Space Master Plan, Morinville's Regional Recreation Facility and Regional Recreation cost-share initiatives have all contributed to the conclusion that a major investment is critical and timely. The Capital Grant Fund is intended to address, regional and local community recreation and social facility priorities and support projects designed to build strong and prosperous communities. The opportunity we have, with access to refinery revenue, will have a positive impact locally and regionally. Given the historic perceived lack of adequate funding from the County to support regional and social opportunities for rural residents, this investment will significantly improve regional relationships and support a more cooperative approach to recreation service delivery. <p><u>External Communication</u></p> <ul style="list-style-type: none"> Corporate Business Plan and Tri-annual Management Reports Request for Decision to Council <p><u>Relevant Policy/Legislation/Practices:</u></p> <ul style="list-style-type: none"> Corporate Business Plan 2018-2020 Significant Tax Revenue Growth Policy
Implication of Administrative Recommendation	<p><u>Strategic Alignment:</u></p> <p>Strong Local Governance and Regional Leadership: Sturgeon County will be a respected regional partner.</p> <p>Maintain and Enhance Strong communities: We will be able to enhance our funding levels at the local level to improve resident's quality of life.</p> <p>Community Identity and Spirit: Community spaces will be constructed and maintained so all ages can safely participate and interact.</p> <p><u>Organizational:</u></p> <p>Although administration of a major grant program will be a new function, business impacts will be short term and limited to a small number of departments.</p> <p>Draft process to accept and review project submissions has been attached just as information.</p> <p>There will be no change in focus or corporate direction.</p> <p><u>Financial:</u></p> <p>No financial impact to approval of the framework. Operating budgets will be approved annually.</p>

Alternatives Considered	Delay the approval of the framework.
Implications of Alternatives	<p><u>Strategic Alignment:</u></p> <ul style="list-style-type: none"> Report the initiative as cautionary in the tri-annual report. The primary contributor to the delay has been the uncertainty around the operational timelines of the Sturgeon Refinery. <p><u>Organizational:</u></p> <ul style="list-style-type: none"> Delays in the development of the program details will directly correlate to the timing of the inaugural funding announcements. <p><u>Financial:</u></p> <ul style="list-style-type: none"> No financial impact if Council adheres to the principles and target ratios as outlined in the approved Significant Tax Revenue Growth Policy
Follow up Action	<ol style="list-style-type: none"> Finalize cost-sharing requirements (matching requirements) (Community Services 2018). Finalize financial reporting timeframes and process. Finalize application requirements (supporting documents). Finalize criteria to evaluate projects. Finalize requirements to demonstrate project viability and financial feasibility. Prepare grant application form (Community Services 2018). Prepare Budget documents (Community Services 2018). Advertise application deadlines (Community Service 2019).
Attachment(s)	<ol style="list-style-type: none"> Community Building Capital Grant Program Framework Draft Approval Process
Report Reviewed by:	<div>  <p>Susan Berry, Manager Community Services</p> </div> <div>  <p>Shane Hogan, Acting General Manager, Municipal Services</p> </div> <div>  <p>Bill Minnes, County Commissioner-CAO</p> </div>

Strategic Alignment Checklist

Vision: Sturgeon County: a diverse, active community that pioneers opportunities and promotes initiative while embracing rural lifestyles.

Mission: Provide quality, cost effective services and infrastructure to meet the diverse needs of the Sturgeon County community, while improving competitiveness and sustainability.

Focus Areas	Not consistent	N/A	Consistent
Strong Local Governance and Regional Leadership			
<i>We promote consistent and accountable leadership through collaborative and transparent processes (Strategic Plan, pg. 27 MDP)</i>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<ul style="list-style-type: none"> Consistent with neighborhood role (see MDP), master plans, policies 	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
<ul style="list-style-type: none"> Considers fiscal stability and sustainability 	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<ul style="list-style-type: none"> Has a positive impact on regional and sub-regional cooperation 	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Respect the Natural Environment			
<i>We acknowledge the importance of a healthy environment and will minimize and monitor our impact on ecosystems (Strategic Plan, pg. 27 MDP)</i>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
<ul style="list-style-type: none"> Compliance with Provincial and Federal regulations and/or legislation 	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
<ul style="list-style-type: none"> Ensure effective environmental risk management 	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Community Identity & Spirit			
<i>We will build upon our strengths, where together we will create an inclusive, caring community (Strategic Plan, (Strategic Plan, pg. 27 MDP)</i>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<ul style="list-style-type: none"> Promotes and/or enhances residents' identification with Sturgeon County 	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<ul style="list-style-type: none"> Enhances service provision through community partnerships 	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<ul style="list-style-type: none"> Supports Sturgeon County's cultural history 	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Planned Growth and Prosperity			
<i>We encourage varied and integrated enterprises that enhance our strong economic base, while balancing the needs of the community and natural environment. (Strategic Plan, pg. 27 MDP)</i>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<ul style="list-style-type: none"> Does the proposal align with the Integrated Regional Growth Strategy (map/policies) pg. 26 MDP 	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<ul style="list-style-type: none"> Considers cumulative costs and long-term funding implications 	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<ul style="list-style-type: none"> Targets growth around current or planned infrastructure 	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Maintain and Enhance Strong Communities			
<i>We are committed to a safe, secure community, where our residents are respected and provided with access to opportunities. (Strategic Plan, pg. 27 MDP)</i>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<ul style="list-style-type: none"> Positive impact on residents' quality of life 	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<ul style="list-style-type: none"> Supports and promotes volunteer efforts 	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<ul style="list-style-type: none"> Provides programs and services that are accessible to all residents 	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Operational Excellence			
<i>We have the organizational capability to deliver consistent and defined levels of service to all stakeholders in a professional, efficient, and cost effective manner</i>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<ul style="list-style-type: none"> Staff have the knowledge, skills and capability to perform their jobs 	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<ul style="list-style-type: none"> Streamlines operational processes and policies 	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<ul style="list-style-type: none"> Promotes engagement and professional interaction with stakeholders 	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<ul style="list-style-type: none"> Considers a cost-structure which allows Sturgeon County to remain competitive within a regional, national and global context 	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>