

## Request for Decision

<b>Title</b>	<b>Redwater Transfer Station Facility Repair</b>
<b>Proposed Motion</b>	That Council authorize Administration to contribute 67% or up to \$6,535 toward the cost of repairing the Redwater Transfer Station Facility, funded from the Contingency Reserve (8.2).
<b>Administrative Recommendation</b>	That Council approve shared funding to the Redwater Transfer Station.
<b>Previous Council Direction</b>	Motion 408/09 – December 8, 2009 Council approved the 2010 Operating and Capital Budget (included Service Enhancement #10, an Operating Grant of \$167,000).
<b>Report</b>	<p><u>Background Information</u></p> <ul style="list-style-type: none"> <li>• The Redwater Transfer Station, located within the Town of Redwater, provides an important amenity for Sturgeon County Residents on east end of Sturgeon County to take refuse, in particular given the distance to the primary Roseridge Landfill.</li> <li>• In the 2010-2011 period, Redwater and Sturgeon County collaborated to significantly reconstruct the Redwater Transfer Station to modernize and upgrade the site to present AB Environment Standards.</li> <li>• Records show that at the time Sturgeon County contributed about \$167,000 representing a 50% cost share (not including in-kind amounts). Since the facility is within the limits of the Town of Redwater, it was a grant (operating expense), and the asset was contributed to Redwater.</li> <li>• Over the past 10 years, Redwater and Sturgeon County have each taken turns operating the facility on a cost-shared basis. About eighteen (18) months ago, the Town of Redwater requested and the Roseridge Waste Services Commission accepted responsibility to operate the facility.</li> <li>• In May 2017, the internal road failed. Pictures attached show that parts of the internal road became impassable. The facility was closed for a period of time.</li> <li>• Quotes to remediate the failure were secured by the Roseridge operator.</li> <li>• A maximum cost of \$9,750 was provided by the operator to the Town of Redwater, the owner of the asset. The work has now been completed and the facility re-opened.</li> <li>• Information from the operator of the facility is that 67% of users are Sturgeon County residents, while 33% are Town of Redwater users.</li> </ul>

	<ul style="list-style-type: none"> <li>The Town of Redwater Council has directed their CAO to seek a proportional cost-share contribution for this maintenance cost.</li> </ul> <p><u>External Communication</u></p> <ul style="list-style-type: none"> <li>None specific to the funding request. Redwater Council addressed the matter in public on July 4, 2017.</li> <li>Once advised of closure and return to normal operations (June 23), Sturgeon County communications channels were fully utilized to notify residents.</li> <li>A meeting is planned to strengthen the Communications Protocols with and on behalf of the Roseridge Waste Services Commission.</li> </ul> <p><u>Relevant Policy/Legislation/Practices:</u></p> <ul style="list-style-type: none"> <li>None.</li> </ul>
<p><b>Implication of Administrative Recommendation</b></p>	<p><u>Strategic Alignment:</u></p> <p>Consistent with prior investment (<b>Strong Local Governance and Regional Leadership</b>) and the commitment to local and sub-regional service delivery and cost sharing; engaging in partnerships to limit environmental impact and maximize enjoyment of local and regional community (<b>Respect the Natural Environment</b>); as well as Maintaining and Enhancing Strong Communities by providing positive impact on residents’ quality of life and programs and services that are accessible to all residents.</p> <p><u>Organizational:</u></p> <p>None at this time. Note, it may be that Roseridge agreed to operate the Transfer Station under a two-year pilot. Responsibility to operate the facility may be revisited at year end.</p> <p><u>Financial:</u></p> <p>Dollars are unbudgeted, but relatively small. Contingency is the appropriate reserve for this unplanned, unbudgeted expenditure.</p>
<p><b>Alternatives Considered</b></p>	<ul style="list-style-type: none"> <li>That Council authorize staff to contribute 50% or up to \$4,875 toward the cost of repairing the Redwater Transfer Station Facility, from Contingency.</li> <li>That Council deny the request.</li> </ul>
<p><b>Implications of Alternatives</b></p>	<p><u>Strategic Alignment:</u></p> <ul style="list-style-type: none"> <li>May not been viewed as in keeping with the partnership.</li> <li>Could put at risk ongoing delivery of service to Sturgeon County residents.</li> </ul> <p><u>Organizational:</u></p> <ul style="list-style-type: none"> <li>Closure of the facility or a pay-per-use approach may result in more refuse dumped in Sturgeon County ditches.</li> </ul>

	<p><u>Financial:</u></p> <ul style="list-style-type: none"><li>• Savings are very small.</li></ul>
<b>Follow up Action</b>	<ol style="list-style-type: none"><li>1. Fund the maintenance activity once invoiced (Ag Services).</li><li>2. Influence the continued no-cost use by Sturgeon County residents with Roseridge Waste Services Commission operating. (Municipal Services via Roseridge Board Member - balance of 2017).</li></ol>
<b>Attachment(s)</b>	<ol style="list-style-type: none"><li>1. Town of Redwater Letter</li></ol>
<b>Report Reviewed by:</b>	<p> Rick Wojtkiw, GM Corporate Support</p> <p> Peter Tarnawsky, County Commissioner – CAO</p>

## Strategic Alignment Checklist

**Vision:** Sturgeon County: a diverse, active community that pioneers opportunities and promotes initiative while embracing rural lifestyles.

**Mission:** Provide quality, cost effective services and infrastructure to meet the diverse needs of the Sturgeon County community, while improving competitiveness and sustainability.

Focus Areas	Not consistent	N/A	Consistent
<b>Strong Local Governance and Regional Leadership</b>			
<i>We promote consistent and accountable leadership through collaborative and transparent processes (Strategic Plan, pg. 27 MDP)</i>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<ul style="list-style-type: none"> <li><i>Consistent with neighborhood role (see MDP), master plans, policies</i></li> </ul>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
<ul style="list-style-type: none"> <li><i>Considers fiscal stability and sustainability</i></li> </ul>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
<ul style="list-style-type: none"> <li><i>Has a positive impact on regional and sub-regional cooperation</i></li> </ul>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<b>Respect the Natural Environment</b>			
<i>We acknowledge the importance of a healthy environment and will minimize and monitor our impact on ecosystems (Strategic Plan, pg. 27 MDP)</i>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<ul style="list-style-type: none"> <li><i>Compliance with Provincial and Federal regulations and/or legislation</i></li> </ul>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<ul style="list-style-type: none"> <li><i>Ensure effective environmental risk management</i></li> </ul>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
<b>Community Identity &amp; Spirit</b>			
<i>We will build upon our strengths, where together we will create an inclusive, caring community (Strategic Plan, (Strategic Plan, pg. 27 MDP)</i>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
<ul style="list-style-type: none"> <li><i>Promotes and/or enhances residents' identification with Sturgeon County</i></li> </ul>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
<ul style="list-style-type: none"> <li><i>Enhances service provision through community partnerships</i></li> </ul>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
<ul style="list-style-type: none"> <li><i>Supports Sturgeon County's cultural history</i></li> </ul>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
<b>Planned Growth and Prosperity</b>			
<i>We encourage varied and integrated enterprises that enhance our strong economic base, while balancing the needs of the community and natural environment. (Strategic Plan, pg. 27 MDP)</i>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
<ul style="list-style-type: none"> <li><i>Does the proposal align with the Integrated Regional Growth Strategy (map/policies) pg. 26 MDP</i></li> </ul>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
<ul style="list-style-type: none"> <li><i>Considers cumulative costs and long-term funding implications</i></li> </ul>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
<ul style="list-style-type: none"> <li><i>Targets growth around current or planned infrastructure</i></li> </ul>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
<b>Maintain and Enhance Strong Communities</b>			
<i>We are committed to a safe, secure community, where our residents are respected and provided with access to opportunities. (Strategic Plan, pg. 27 MDP)</i>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<ul style="list-style-type: none"> <li><i>Positive impact on residents' quality of life</i></li> </ul>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<ul style="list-style-type: none"> <li><i>Supports and promotes volunteer efforts</i></li> </ul>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
<ul style="list-style-type: none"> <li><i>Provides programs and services that are accessible to all residents</i></li> </ul>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
<b>Operational Excellence</b>			
<i>We have the organizational capability to deliver consistent and defined levels of service to all stakeholders in a professional, efficient, and cost effective manner</i>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
<ul style="list-style-type: none"> <li><i>Staff have the knowledge, skills and capability to perform their jobs</i></li> </ul>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
<ul style="list-style-type: none"> <li><i>Streamlines operational processes and policies</i></li> </ul>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
<ul style="list-style-type: none"> <li><i>Promotes engagement and professional interaction with stakeholders</i></li> </ul>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
<ul style="list-style-type: none"> <li><i>Considers a cost-structure which allows Sturgeon County to remain competitive within a regional, national and global context</i></li> </ul>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>